

## CABINET

25 MARCH 2022

### REPORT OF PORTFOLIO HOLDER FOR CORPORATE FINANCE & GOVERNANCE

#### A.3 CORPORATE INVESTMENT PLAN

##### PART 1 – KEY INFORMATION

###### PURPOSE OF THE REPORT

To update Cabinet on the progress with the Corporate Investment Plan and to recommend investment in four projects along with the acceptance of grant funding to support the development of further projects.

To also note that Freeport East investment is covered in detail a separate Cabinet Report on this agenda.

###### EXECUTIVE SUMMARY

At its meeting on 25 February 2022, Cabinet agreed to implement a Corporate Investment Plan approach to investment and to establish a Corporate Investment Board. Cabinet asked Portfolio Holders to explore with Officers further items for consideration by the proposed first meeting of the Corporate Investment Board in March.

The new Corporate Investment Plan approach includes a pipeline of projects, a Corporate Investment Board that will regularly consider the pipeline of projects and give their view on those that should progress towards a formal decision. Priority drivers will help decision makers to prioritise and choose between competing proposals, and funding will be allocated or reallocated to a Corporate Investment Fund to enable the Council to put resources to the recommended projects from the pipeline.

The Corporate Investment Plan does not impact on the current decision making framework within the Council, with the same level of transparency via Officer, Portfolio Holder and Cabinet decisions and the associated scrutiny and call in processes.

The Corporate Investment Board met for the first time on 12 -2pm on 15 March 2022 in the Town Hall. The agenda covered:

- the Terms of Reference for the Board, including the priority drivers from the February 2022 Cabinet Report;
- a pipeline of projects - the current pipeline is set out at Appendix A below; and
- from the pipeline, the projects proposed to move forward for decision.

The meeting was attended by the Leader and Deputy Leader of the Council, with the Chief Executive, S151 Officer and Interim Corporate Director, Projects Delivery.

The Corporate Investment Board expressed a view that the following projects should be funded and progressed to the formal decision stage.

- **Freeport East - £160,000 Skills and regeneration contribution**

This contribution covers two years' revenue funding from 2022-2024. It is proposed to enable the partner organisations to implement important regeneration

activities alongside the infrastructure work on the Freeport sites to demonstrate progress on issues such as skills, innovation and net zero before the Freeport generates business rates income to re-invest. Further details are set out in a separate report elsewhere on the agenda.

- **Joint Use Sports Centres Transition – £25,000 contribution to support continued community use.**

It is proposed to provide financial support directly to local clubs and organisations to enable them to continue to undertake and provide sports and leisure activities to their local communities.

- **Elite Cycling Tour Series**

**£80,000** to support the cost of hosting a ‘leg’ of the national elite cycling tour series within the Clacton Town Centre during the month of May. The event will attract visitors to the town centre and allow shops to remain open later and benefit from additional trade. Significant publicity is expected, including national and international media coverage and TV broadcasting.

- **Health Inequalities Programme**

This seeks to maintain existing capacity within the service along with taking forward a number of important projects across the district. This is to be fully funded by external contributions from our health partners of **£400,000**.

In respect of funding from our health partners, the Council has been offered a further grant of **£1.65m**. This will enable a number of projects to be developed further for consideration as part of future iterations of the Corporate Investment Plan. In the interim period, a recommendation is included above to formally accept the funding being offered to the Council.

## **RECOMMENDATION(S)**

**It is recommended that Cabinet:**

- a) **Considers the latest Corporate Investment Plan set out within Appendix A;**
- b) **notes the Review of Existing Earmarked Budgets set out within Appendix C and agrees that Category C budgets highlighted within that Appendix be brought together to establish a Corporate Investment ‘Reserve’ totalling £2,557,680;**
- c) **that subject to a) and b) above, agrees that £265,000 from the Corporate Investment ‘Reserve’, along with £400,000 of external funding be used to fund the following four items as set out later on in this report and Appendix A:**
  - i) **Contribution to Freeport East - £160,000**
  - ii) **Support the Joint Use Sports Centre Transition - £25,000**
  - iii) **To host a ‘leg’ of the Elite Cycling Tour Series - £80,000**
  - iv) **Health inequalities capacity and projects - £400,000**
- d) **that subject to c) above, approves a delegation to Officers in consultation with the relevant Portfolio Holders, acting in accordance with the Council’s Scheme of Delegation, to agree the necessary arrangements to implement the**

above four items; and

- e) agrees to the acceptance of a grant from our Local Health Partner of £1.65m, and requests officers to continue to develop schemes and projects that can be supported by this funding for consideration within the Corporate Investment Plan process.

#### **REASON(S) FOR THE RECOMMENDATION(S)**

As noted in the February 2022 report to Cabinet, the Corporate Investment Plan makes the process of funding Council projects transparent and so helps decision makers to choose between the options for investment open to them. The recommendations respond to previous peer reviews and the Annual Governance Statement action plan to develop a strong approach to allocate the limited funding available to the Council, outside of the money required to run its key front line services and other day to day operations.

The four projects for delivery progress the Councils corporate objectives in a timely fashion, including investment in skills linked to Freeport East as part of the Full Business Case; an event of national significance in Clacton Town centre, linked to our Tourism Strategy; funding to support community sports and leisure groups, and a health inequalities programme. These projects deliver benefits across a wide range of Council objectives.

#### **ALTERNATIVE OPTIONS CONSIDERED**

When considering the establishment of the Corporate Investment Plan, a number of options were set out which were included in the associated report considered by Cabinet on 25 February 2022. The Council will include option analyse on the individual projects as part of the associated decision making.

### **PART 2 – IMPLICATIONS OF THE DECISION**

#### **DELIVERING PRIORITIES**

The Corporate Investment Plan is designed to strengthen the alignment of the Council's investments to its priorities. Council's priorities are Delivering High Quality Services; Community Leadership Through Partnerships; Building Sustainable Communities for the Future; Strong Finances and Governance; and a Growing and Inclusive Economy.

The Pipeline will align projects against the corporate priorities, enabling decision makers to see which investments will best deliver each priority. Delivering the corporate priorities is one of the key criteria for making a recommendation on which projects to progress. This alignment will strengthen the delivery of the Council's objectives, rather than just grouping investments by Council service.

The Council will set out how the individual projects align to priorities as part of the associated decision making.

#### **OUTCOME OF CONSULTATION AND ENGAGEMENT**

As set out the February 2025 Cabinet report, the Corporate Investment Plan is a response to comments from the external Auditor who has pointed to the opportunity for the Council to further develop the way it allocates resources to activity outside the day to day running of services. The Resource and Services Overview and Scrutiny Committee has highlighted

when scrutinising the Budget the importance of accelerating delivery of the Council's projects, and ensuring that funding allocated to activity is translated to visible change on the ground and Cabinet Members are supportive of the Corporate Investment Plan proposals.

**LEGAL REQUIREMENTS (including legislation & constitutional powers)**

|   |                   |   |  |
|---|-------------------|---|--|
| <p><b>Is the recommendation a Key Decision (see the criteria stated here)</b></p> | <p><b>YES</b></p> | <p><b>If Yes, indicate by which criteria it is a Key Decision</b></p>   | <p><b>X Significant effect on two or more wards</b><br/> <b>X Involves £100,000 expenditure/income</b><br/> <b>X Is otherwise significant for the service budget</b></p> |
|   |                   | <p><b>And when was the proposed decision published in the Notice of forthcoming decisions for the Council (must be 28 days at the latest prior to the meeting date)</b></p> | <p><b>22 February 2022</b></p>   |

The recommendations to Cabinet are within the Council's Budget and Policy Framework and if approved, the projects will proceed in accordance with the Council's Scheme of Delegation. Contractual documentation will be required and further details are necessary for the schemes anticipated within the Health Inequalities capacity funding and other projects for the additional funding opportunity. Each of these projects may require consideration of more specific powers through delivery however, at this stage the Cabinet can rely on the General Power of Competence under the Localism Act 2011, in determining whether to allocate financial investment in corporate priorities.

**X The Monitoring Officer confirms they have been made aware of the above and any additional comments from them are below:**

The Monitoring Officer is aware and supportive of the proposals set out in this report for a Corporate Investment Plan and is content for the proposals for four projects recommended to Cabinet for approval.

The Corporate Investment Plan approach is not inconsistent with the Council's Scheme of Delegation as set out in Part 3 of the Council's Constitution, as demonstrated from this report the Board are proposing recommendations for Cabinet to consider. This consultation process will look at projects and investments across the Council rather than solely within services and portfolios.

As highlighted in the report to Cabinet in February and repeated herein, implementation of the Corporate Investment Plan has been an outstanding action within the Council's Annual Governance Statement.

## FINANCE AND OTHER RESOURCE IMPLICATIONS

### Finance

**Appendix C** sets out a number of budgets which have previously been identified / earmarked for specific schemes and projects. These have been reviewed as part of the development of the Corporate Investment Plan approach and have been presented across the following three categories within the appendix:

**Category A** – These budgets primarily reflect projects that remain in development in collaboration with external partners or reflect projects that are being taken forward based on previous decisions. There are currently no plans to redeploy / refocus these budgets, so they remain committed to the projects identified.

**Category B** - These budgets are similar to those within Category A, but more specific actions are currently being explored for consideration as part of the Corporate Investment Plan. There are no plans to redeploy / refocus these budgets, which remain committed to the projects identified albeit via the Corporate Investment Plan in future.

**Category C** – Apart from the new homes bonus item, these budgets reflect previous / historic activities where the budget is no longer required or where it can be redeployed / refocused.

With the above in mind, it is proposed to merge all of the budgets identified within **Category C** to form a new Corporate Investment 'Reserve'. The total of these items is **£2,557,680**, which therefore becomes available to support investment via the Corporate Investment Plan. The budgets currently included within **Category C** are not necessary exhaustive and as part of further reviews, additional budgets may be considered for moving to the Corporate Investment 'Reserve' as necessary.

**Appendix B** includes the latest iteration of the Corporate Investment Plan. As set out later on in this report, following a review by the Corporate Investment Board on 15 March 2022, four projects have been recommended for funding in 2022/23.

The health inequalities item of **£400,000** is to be funded under an existing arrangement with our external health partners. The other three items total **£265,000**, which are proposed to be funded by utilising the money from the proposed Corporate Investment 'Reserve' highlighted above.

If agreed, the total remaining funding within the Corporate Investment 'Reserve' would be **£2,292,680**. This would therefore remain available to support projects as part of further development of the Corporate Investment Plan.

As part of the report to Cabinet on 25 February 2022, an update against the various Back to Business projects and initiatives was presented. These remain under review as part of the transition to the new Corporate Investment Plan. Actions will either be delivered as previously agreed or will be developed further as part of the Corporate Investment Plan where necessary.

An initial sum of **£862,000** was set aside to support the delivery of the Back to Business plan and the review mentioned above will explore opportunities to transfer any available funding from this existing budget to the Corporate Investment 'Reserve'.

|   |   |  |
|---|---|--|
| X   | <b>The Section 151 Officer confirms they have been made aware of the above and any additional comments from them are below:</b>   |  |
| <p>The S151 Officers has contributed to and supports this report and endorses the Corporate Investment Plan as set out here. The management of the Corporate Investment Plan will develop in the coming months and the role of S151 Officer will be important as part of the Corporate Investment Board to support decision makers in prioritising projects and programmes.</p>   |   |  |
| <b>USE OF RESOURCES AND VALUE FOR MONEY</b>   |   |  |
| <p>The following are submitted in respect of the indicated use of resources and value for money indicators:</p>   |   |  |
| <p>A) Financial sustainability: how the body plans and manages its resources to ensure it can continue to deliver its services;</p>   | <p>The Corporate Investment approach will strengthen the way the Council manages its new investment in projects and programmes to enable it to focus on priorities.</p>   |  |
| <p>B) Governance: how the body ensures that it makes informed decisions and properly manages its risks, including; and</p>  | <p>The Corporate Investment Plan will strengthen governance, by giving decision makers greater visibility of the range of options for investment at the point investments are made. This is demonstrated by the emerging pipeline at Annex A.</p>   |  |
| <p>C) Improving economy, efficiency and effectiveness: how the body uses information about its costs and performance to improve the way it manages and delivers its services.</p>   | <p>The approach will strengthen the links the Council makes between its investments and priorities, so the money we spend is focused on the performance against key priorities. This is demonstrated by the projects for investment progressing the priorities of the council for economic growth, tourism, health inequalities and community leadership.</p> |  |
| <b>MILESTONES AND DELIVERY</b>  |   |  |
| <p>The first milestone from the February Cabinet report has been met, with the first Corporate Investment Board held in March 2022. Further milestones include:</p> <p>By end May 2022 - Second Meeting of the Corporate Investment Board.</p> <p>By end July 2022 - Third Meeting of the Corporate Investment Board.</p> <p>September 2022 – Update to Cabinet on implementation of the Corporate Investment Plan.</p>   |   |  |
| <b>ASSOCIATED RISKS AND MITIGATION</b>  |   |  |
| <p>As noted in the February Cabinet report on the Corporate Investment Plan, there is a resource risk – that the additional time required to manage the process of developing the Pipeline, developing project initiation documents for work which may not then be funded reduces the time available to the organisation to deliver projects. However, the approach should enable stronger decision making and more effective delivery. It is likely that stronger upfront planning and management of the project Pipeline will highlight where additional resources are required within individual projects, and where additional corporate resources are required. These resource requirements will then be factored into project investment plans.</p> |   |  |

There is a risk that the process becomes cumbersome, and the Council finds it harder to respond flexibly to emerging opportunities and risks. The Council should monitor the implementation of the Corporate Investment Plan, and adjust it as necessary to ensure that the benefits of a more structured approach also enable quick decision making when that is required. The first set of projects show the Council's ability to respond at pace, including the proposal for an elite cycling event in May, demonstrating that the Council can respond flexibly through this process to opportunities in line with its priorities.

#### **EQUALITY IMPLICATIONS**

Equality impacts for the projects will form part of their associated decision making process in taking these projects forward.

#### **SOCIAL VALUE CONSIDERATIONS**

Social value impacts for the projects will form part of their associated decision making process in taking these projects forward.

#### **IMPLICATIONS FOR THE COUNCIL'S AIM TO BE NET ZERO BY 2030**

Net zero impacts for the projects will form part of their associated decision making process in taking these projects forward.

#### **OTHER RELEVANT CONSIDERATIONS OR IMPLICATIONS**

**Consideration has been given to the implications of the proposed decision in respect of the following and any significant issues are set out below.**

##### **Crime and Disorder**

No significant implications.

##### **Health Inequalities**

The projects proposed for funding include actions which will reduce health inequalities through a package of measures funded through health partners including family solutions, fuel poverty, environmental health, mental health and housing.

##### **Area or Ward affected**

All Wards

### **PART 3 – SUPPORTING INFORMATION**

#### **BACKGROUND AND CURRENT POSITION**

##### **Corporate Investment Plan**

The aim of the Corporate Investment Plan is to establish a corporate framework to prioritise how, when and where the Council spends / deploys its available resources. The Corporate Investment Plan will strengthen the Council's capacity to focus on delivery, and will enable the Council to make balanced judgements on investment against the corporate priorities.

**Appendix B** sets out the proposed Corporate Investment Plan process taking a flowchart style approach.

Some key points from the flowchart are summarised as follows:

- The Corporate Investment Plan will be maintained on a 'live' basis to ensure the Council can react to opportunities and issues as they arise during the year.
- Agreement from Cabinet and/or Portfolio Holder will be required for a project to be included within the 'pipeline' of projects
- The Corporate Investment Board only considers the prioritisation of projects along with potential funding. For a project to move from the 'pipeline' into a delivery

phase, it will be subject to the existing decision making processes set out within the Constitution e.g. Cabinet / Portfolio Holder or Officers.

- A number of priority 'drivers' will be considered as part of the prioritisation of projects as set out in **Appendix B**.

The first meeting of the Corporate Investment Board took place on 15 March 2022, where the latest iteration of the Corporate Investment Plan was considered. The outcome from the Board's review is set out within **Appendix A**, which highlights the four following projects that are being put forward for funding (further details are set out within Appendix A within the section Titled 'Proposals Recommended to be Progressed to Decision Stage'):

- **Freeport East - £160,000 Skills and regeneration contribution**

This contribution covers two years' revenue funding from 2022-2024. It is proposed to enable the partner organisations to implement important regeneration activities alongside the infrastructure work on the Freeport sites to demonstrate progress on issues such as skills, innovation and net zero before the Freeport generates business rates income to re-invest. Further details are set out in a separate report elsewhere on the agenda.

- **Joint Use Sports Centres Transition – £25,000 contribution to support continued community use.**

It is proposed to provide financial support directly to local clubs and organisations to enable them to continue to undertake and provide sports and leisure activities to their local communities.

- **Elite Cycling Tour Series**

**£80,000** to supports the cost of hosting a 'leg' of the national elite cycling tour series within the Clacton Town Centre during the month of May.

- **Health Inequalities Programme**

This seeks to maintain existing capacity within the service along with taking forward a number of important projects across the district. This is to be fully funded by external contributions from our health partners of **£400,000**.

In respect of funding from our health partners, the Council has been offered a further grant of up to **£1.65m**. This will enable a number of projects to be developed further for consideration as part of future iterations of the Corporate Investment Plan. In the interim period, a recommendation is included above to formal accept the funding being offered to the Council.

Due to the items above being relatively urgent, they have been prioritised for consideration by Cabinet in March. The other items within the **Appendix A** remain unchanged from those considered by Cabinet on 25 February 2022. However, Officers and Portfolio Holders will continue to work on developing existing items within **Appendix A**, as necessary, along with exploring further items that can be considered for inclusion as the plan develops over the coming weeks and months.

## **PREVIOUS RELEVANT DECISIONS**

**February 2022 cabinet report: Back to Business and Corporate Investment Plan**

**March 2022: Freeport East Full Business Case Cabinet report**

**BACKGROUND PAPERS AND PUBLISHED REFERENCE MATERIAL**

Project Initiation Documents for Tour Series and the Joint Use Sports Centres Transition.

**APPENDICES**

**Appendix A** Corporate Investment Plan Proposals

**Appendix B** Corporate Investment Plan Process Flowchart

**Appendix C** Review of Current Earmarked Budgets to Support Corporate Investment Plan

**REPORT CONTACT OFFICER(S)**

|                        |  |
|------------------------|--|
| <b>Name</b>            | (1) Lee Heley<br>(2) Richard Barrett   |
| <b>Job Title</b>       | (1) Interim Corporate Director (Project Delivery)<br>(2) Assistant Director (Finance and IT)   |
| <b>Email/Telephone</b> | <a href="mailto:lheley@tendringdc.gov.uk">lheley@tendringdc.gov.uk</a> (01255) 686006<br><br><a href="mailto:rbarrett@tendringdc.gov.uk">rbarrett@tendringdc.gov.uk</a> (01255) 686521 |

## Appendix A - Corporate investment Plan Pipeline March 2022

Green: Projects in delivery.

Amber: Funded projects in development.

Grey: Project proposals under consideration.

Light Grey: Proposals for discussion at the March Corporate Investment Board.

| Project   | Start | End  | Corporate Budget or Estimated Cost if Currently Unfunded | Notes   |
|---|-------|------|--|---|
| <b>Projects in Delivery</b>                       |       |      |  |   |
| <b>Starlings Project</b>                          | 2019  | 2022 | £1,867,383   | <ul style="list-style-type: none"> <li>To create a new events space / carpark including EV charging points, regenerating Dovercourt town centre.</li> <li>Project agreed and funded by Cabinet January 2022</li> </ul>  |
| <b>Cremators</b>                                  | 2021  | 2022 | £1.539m  | <ul style="list-style-type: none"> <li>To replace the Council's two cremators.</li> <li>Project agreed and funded by Cabinet</li> </ul>   |
| <b>Jaywick Sands Market and Managed Workspace</b> | 2020  | 2022 | £430,000   | <ul style="list-style-type: none"> <li>To develop a covered market, community garden, and managed workspace in Jaywick Sands.</li> <li>£4.4m total project cost. Funded by ECC and SELEP.</li> <li>Awaiting approval of additional ECC contribution.</li> </ul> |
| <b>Jaywick Sands Place Plan</b>                   | 2018  | 2023 | £150,000   | <ul style="list-style-type: none"> <li>A spatial plan for Jaywick Sands that sets the framework for future development.</li> <li>HAT projects contracted to complete the Plan.</li> <li>£80,000 spent by 2020 and a further £70,000 allocated.</li> </ul>       |

|   |      |      |          |   |
|---|------|------|----------|---|
|   |      |      |          |   |
| <b>Jubilee Grants</b>   | 2022 | 2022 | £48,000  | <ul style="list-style-type: none"> <li>To provide £1,000 for each Councillor to fund jubilee events in their ward. Cabinet agreed Feb 2022.</li> </ul>  |
| <b>Projects Where Decisions Made but Subject to Further Development / Funding Decisions</b> |      |      |          |   |
| <b>Honeycroft redevelopment</b>   | 2020 | Date | £4m      | <ul style="list-style-type: none"> <li>To build new council homes in Lawford.</li> <li>Funding is allocated within Housing Revenue Account borrowing, with options to explore external funding</li> </ul>   |
| <b>Garden Community</b>   | 2020 | 2026 | £1.3m    | <ul style="list-style-type: none"> <li>Cabinet agreed to set aside £1.3m to invest in future development in the Garden Community, outside the statutory plan making process. Council continues to work with partners to deliver this scheme.</li> </ul>   |
| <b>Jubilee Scholarships</b>   | 2022 | 2023 | £200,000 | <ul style="list-style-type: none"> <li>To support young people from Tendring to pursue technical, artistic or academic qualifications who might not otherwise be able to do so.</li> <li>Proposed at Council 15/02/22.</li> <li>As agreed by Cabinet on 25 February 2022, a cross-party working group is being set up to explore the establishment of a local scholarship scheme.</li> <li>Currently unfunded.</li> </ul> |
| <b>Town Centre Levelling Up</b>   | 2020 | 2026 | £2.295m  | <ul style="list-style-type: none"> <li>Cabinet agreed to set aside funding towards Town Centre improvements in Clacton.</li> <li>Matched to Essex County Council's £5.87m funding and the potential for £20m from Levelling Up Fund.</li> </ul>   |

| <b>Proposals Recommended to be Funded and Progressed to Decision Stage</b> |      |      |          |   |
|--|------|------|----------|---|
| <b>*Freeport East</b>  | 2022 | 2024 | £160,000 | <ul style="list-style-type: none"> <li>• Funding to support skills and regeneration projects across the Freeport area.</li> <li>• Retained rates from 2024/5 expected to repay cost</li> <li>• Paper for decision at Cabinet 25 March 2022</li> </ul>                 |
| <b>*Transition of Joint Use Centres</b>                                    | 2022 | 2023 | £25,000  | <ul style="list-style-type: none"> <li>• Supporting the transition of the joint use centres to community use. Funding to support community sports / leisure groups.</li> </ul>  |
| <b>*Elite Cycling Tour Series</b>  | 2022 | 2022 | £80,000  | <ul style="list-style-type: none"> <li>• Elite cycling event in Clacton Town Centre</li> <li>• Part of 10 point plan within the Tourism Strategy</li> <li>• Wider events series to come forward during 2022</li> </ul>  |
| <b>*Health inequalities programme</b>                                      | 2022 | 2024 | £400,000 | <ul style="list-style-type: none"> <li>• Extension of existing health inequality posts for one year.</li> <li>• Focused delivery on project co-ordination, family solutions, fuel poverty, environmental health and mental health and housing.</li> </ul>             |
| <b>Proposals In Development / Subject to Further Consideration</b>         |      |      |          |   |
| <b>Milton Road Carpark Demolition</b>                                      | 2022 | 2023 | £140,000 | <ul style="list-style-type: none"> <li>• To demolish the Milton Road Carpark in Dovercourt once the Starlings Project is complete in preparation for future development.</li> </ul>   |
| <b>Milton Road Development</b>   | 2023 | 2025 | TBC      | <ul style="list-style-type: none"> <li>• To develop housing on the Milton Road site.</li> </ul>   |
| <b>Capital support scheme</b>  | 2022 | 2023 | £150,000 | <ul style="list-style-type: none"> <li>• To support capital projects across the District</li> <li>• Proposed at Council 15/02/22.</li> <li>• Member Group with Town, Parish / unparished councillors to develop the proposal, to be set up within 3 months</li> </ul> |

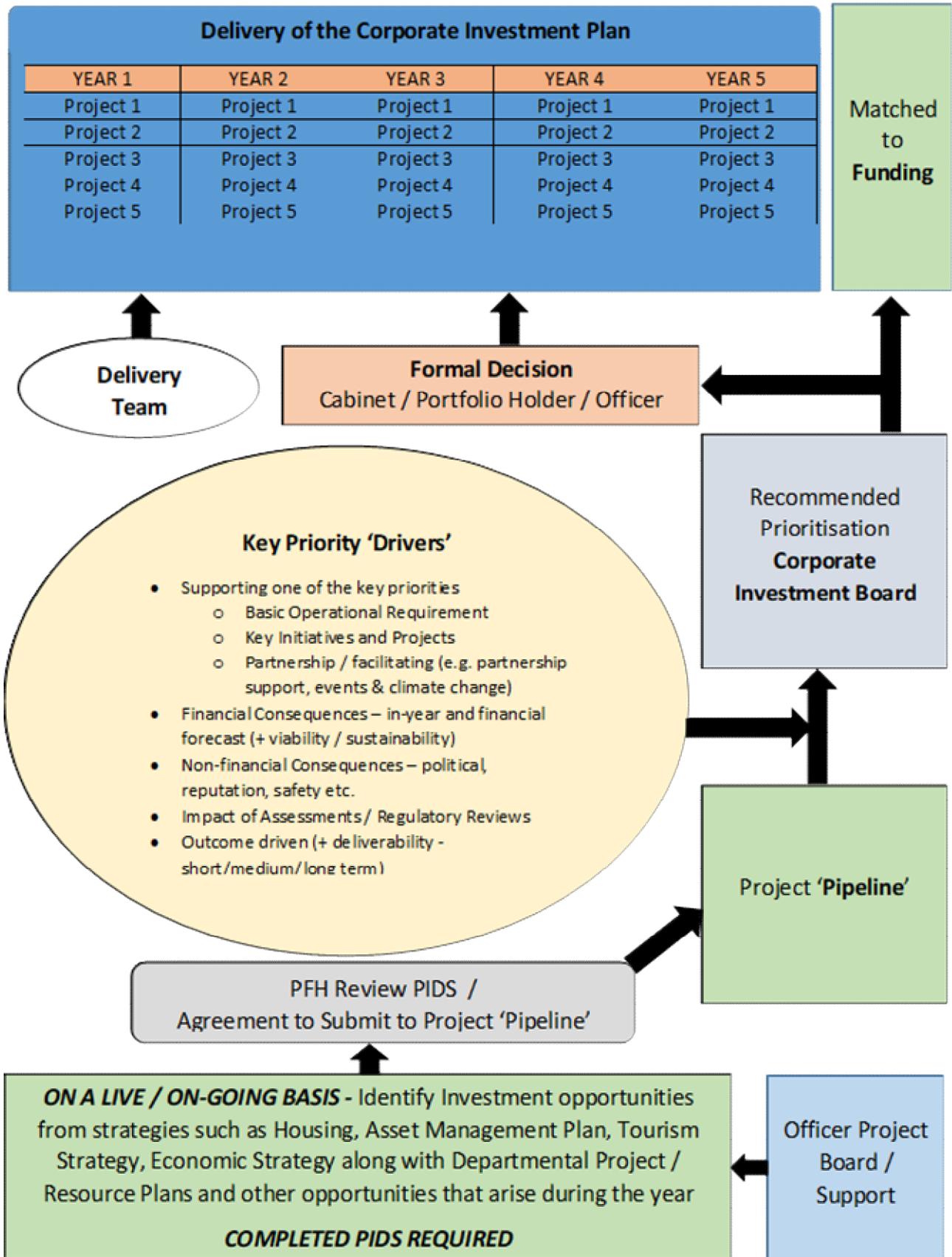
|  |      |      |          |  |
|--|------|------|----------|--|
| <b>Member Small Grants Scheme</b>              | 2022 | 2023 | £144,000 | <ul style="list-style-type: none"> <li>• Members to award grants of £3,000 to Tendring organisations supporting residents with the cost of living.</li> <li>• Extension of existing member small grants scheme.</li> </ul>             |
| <b>Jaywick Housing Conditions Survey</b>       | 2022 | 2024 | £500,000 | <ul style="list-style-type: none"> <li>• The Council has undertaken a house condition survey in Jaywick and work remains to identify the response.</li> </ul>  |
| <b>Homelessness Early Intervention Officer</b> | 2023 | 2026 | £150,000 | <ul style="list-style-type: none"> <li>• To consider the extension of the current fixed term contract of this role.</li> </ul>   |
| <b>Seafront Enhancements</b>                   | 2022 | 2024 | TBC      | <ul style="list-style-type: none"> <li>• To consider opportunities in conjunction with seaside communities (including Town / Parish Council's)</li> <li>• To develop funding options e.g. expansion of beach hut provision.</li> </ul> |
| <b>Public Convenience Improvements</b>         | 2022 | 2023 | TBC      | <ul style="list-style-type: none"> <li>• To develop options via the Public Convenience Strategy.</li> </ul>  |
| <b>Extend Pedal Power</b>                      | 2022 | 2025 | £400,000 | <ul style="list-style-type: none"> <li>• To explore options to extend the Jaywick cycling pedal power scheme within the District.</li> <li>• To seek external funding from the Local Delivery Pilot.</li> </ul>                        |
| <b>Disabled Bike Scheme</b>                    | 2022 | 2025 | £300,000 | <ul style="list-style-type: none"> <li>• To help disabled people to start cycling by running a specialist bike scheme.</li> <li>• To seek external funding from the Local Delivery Pilot.</li> </ul>                                   |

**Further Projects being developed in consultation with Portfolio Holders for potential inclusion in 'project pipeline' include:**

- *Exploring options relating to the future of Mistley Park*
- *On-going asset review to identify where essential repairs and maintenance may be required*
- *Improvements to Town Centres*
- *Events Programme including year of creativity and culture*

- *Beach Hut Strategy actions*
- *Heritage Strategy actions including Clacton seafront lights and Dovercourt Leading Lights*
- *Sport and Leisure Strategy actions*
- *Energy improvements to Council buildings*

CORPORATE INVESTMENT PLAN PROCESS



**APPENDIX C**

**REVIEW OF EXISTING EARMARKED BUDGETS**

| <b>Cat</b> | <b>Revenue / Capital</b> | <b>Service</b>  | <b>Description</b>                                 | <b>Original Budget</b> | <b>Comments</b>  |
|------------|--------------------------|---|--|------------------------|--|
| <b>A</b>   | <b>REVENUE</b>           | <b>Finance - Other Corporate Costs</b>                            | Garden Communities Project                         | 1,300,000              | To support the on-going development of this major project with our Partners  |
|            | <b>REVENUE</b>           | <b>Finance - Other Corporate Costs</b>                            | Levelling Up Project                               | 2,295,000              | To support the on-going development of this major project with our Partners  |
|            | <b>REVENUE</b>           | <b>Corporate Director and Administration Operational Services</b> | Community Housing Trust Grant                      | 627,010                | To support the on-going development of this project. However as potential schemes are developed, opportunities to link in with the Corporate Investment Plan will be explored. |
|            | <b>REVENUE</b>           | <b>People, Performance and Projects</b>                           | CCG Wellbeing Hub and other Health Partner Schemes | 541,400                | To support the on-going development of this project  |
|            | <b>REVENUE</b>           | <b>Planning and Development</b>                                   | Future High Streets Fund                           | 186,600                | To support the on-going development of this major project associated with Levelling up   |
|            | <b>REVENUE</b>           | <b>Regeneration</b>   | Tendring Community Fund                            | 356,000                | To support the on-going development of this project via the associated Member Working Group  |

|   |         |                                 |   |           |   |
|---|---------|---------------------------------|---|-----------|---|
|   | REVENUE | Finance - Other Corporate Costs | Accelerated delivery of key projects, priorities and initiatives. | 157,000   | To support the capacity to deliver the Corporate Investment Plan  |
|   | CAPITAL | Leisure & Tourism               | New Beach Huts  | 64,600    | To support the development of this project  |
| B | REVENUE | Regeneration                    | Rural and Urban Infrastructure Fund                               | 1,184,310 | Associated projects to be taken forward as part of previous B2B plan (where relevant) or brought forward for inclusion within the Corporate Investment Plan |
|   | REVENUE | Finance - Other Corporate Costs | Climate Emergency Initiatives                                     | 195,820   |   |
|   | REVENUE | Finance - Other Corporate Costs | Energy Efficiency Schemes   | 100,000   |   |
|   | REVENUE | Regeneration                    | Creative and Cultural Strategy                                    | 100,000   |   |
|   | REVENUE | Regeneration                    | Economic Strategy   | 100,000   |   |
|   | REVENUE | Finance - Other Corporate Costs | Enforcement Activities  | 234,000   |   |
| C | REVENUE | Finance - Other Corporate Costs | Fit for Purpose   | 336,980   | To be merged into new Corporate Investment Plan 'Reserve' - <b>(Total £2,557,680)</b>   |
|   | REVENUE | Finance - Other Corporate Costs | EU Exit Preparation   | 272,620   |   |

|  |                |  |                                     |           |  |
|--|----------------|--|-------------------------------------|-----------|--|
|  | <b>REVENUE</b> | <b>Finance, Revenues and Benefits</b>  | Health & Safety Programme of works  | 165,000   |  |
|  | <b>REVENUE</b> | <b>Finance - Other Corporate Costs</b> | New Homes Bonus 2022/23             | 1,595,000 |  |
|  | <b>CAPITAL</b> | <b>Housing</b>                         | Replacement of High Volume Printers | 29,000    |  |
|  | <b>CAPITAL</b> | <b>Leisure &amp; Tourism</b>           | Town Centre Fountain                | 159,080   |  |